

The Nomination Committee's proposals to the 2026 Annual General Meeting in Essity Aktiebolag, including reasoned opinion

Presentation of the Nomination Committee's work

In accordance with the mandate of the Annual General Meeting, the Chairman of the Board of Directors has in September 2025 summoned representatives of the four largest shareholders in terms of voting rights, who had declared that they were willing to participate in the Nomination Committee work, to form part of the Nomination Committee together with the Chairman of the Board of Directors, ahead of the 2026 Annual General Meeting. On 24 September 2025, the company published on its website information on the composition of the Nomination Committee and how shareholders may submit proposals to the Nomination Committee.

The Nomination Committee for the 2026 Annual General Meeting comprises:

- Helena Stjernholm, AB Industrivärden, Chairman of the Nomination Committee
- Anders Hansson, AMF and AMF Funds
- Celia Grip, Swedbank Robur Funds
- Anders Jonsson, Livförsäkringsbolaget Skandia
- Jan Gurander, Chairman of the Board of Directors of Essity Aktiebolag (publ)

The Nomination Committee of Essity has considered the tasks imposed on the Nomination Committee according to the Swedish Corporate Governance Code, and the instruction to the Nomination Committee resolved upon by Essity's Annual General Meeting. The Nomination Committee has held four recorded meetings, one meeting with major institutional shareholders, and has met with four board members, the President and CEO and the General Counsel and has conducted interviews.

The Nomination Committee has familiarized itself with the board's work and the specific requirements imposed by the company's operations and strategy. The Nomination Committee has also reviewed the result of the completed evaluation of the individual board members' contribution to the board's work, the Chairman's work and of how the board functions together as a group.

The Nomination Committee has also reviewed the results of the company's evaluation of the auditor's performance and the Audit Committee's recommendation regarding proposal for election of auditors.

The Nomination Committee has applied rule 4.1 of the Swedish Corporate Governance Code as diversity policy in the preparation of its proposal which stipulates that the Board of Directors is to have an appropriate composition with regard to the Company's operations, phase of development and other relevant circumstances, characterized by versatility and breadth in terms of the competence, experience and background of the Board members elected by the Annual General Meeting. An even gender distribution is being sought.

All decisions of the Nomination Committee have been unanimous.

The Nomination Committee's proposals and reasoned opinion

The Nomination Committee has submitted the following proposals to the 2026 Annual General Meeting.

Election of Chairman of the Annual General Meeting

The Nomination Committee proposes that Eva Hägg, attorney at law, be elected as Chairman of the Annual General Meeting.

Resolution on the number of members of the board and deputy directors

The Nomination Committee proposes that the number of board members shall be nine, with no deputy directors.

Reasoned opinion – Number of members of the board

Nine board members elected by the General Meeting with no deputy directors are considered appropriate.

Resolution on the number of auditors and deputy auditors

The Nomination Committee proposes one auditor, with no deputy auditors.

Resolution on remuneration to the Board of Directors and the auditor

The Nomination Committee proposes that the remuneration to each board member elected by the General Meeting and who is not employed by the company shall be SEK 1,000,000 (960,000) and that the remuneration to the Chairman of the Board of Directors shall be SEK 3,000,000 (2,880,000). Members of the Remuneration Committee are each to receive an additional remuneration of SEK 155,000 (145,000), while the Chairman of the Remuneration Committee is to receive an additional remuneration of SEK 180,000 (170,000). Members of the Audit Committee are each to receive an additional remuneration of SEK 365,000 (350,000), while the Chairman of the Audit Committee is to receive an additional remuneration of SEK 520,000 (490,000).

Remuneration to the auditor is to be paid according to approved invoice.

Reasoned opinion – Remuneration

Competitive remuneration is the basic principle for the assessment of remuneration to the board members, in order to ensure that Essity can recruit and retain people with the best possible qualifications. When assessing the size of the remuneration, comparisons with remuneration to board members in companies of comparable size and complexity have been made.

The proposed board comprises members with international experience. The Nomination Committee has evaluated and discussed the structure and levels of the remuneration to the Board of Directors and concluded that the proposed increase of the remuneration level is justified. The Nomination Committee's assessment is that also an increase of remuneration for committee work is reasonable.

Election of Directors and Chairman of the Board of Directors

The Nomination Committee proposes re-election of the board members Maria Carell, Annemarie Gardshol, Jan Gurander, Alexander Lacik, Torbjörn Lööf, Katarina Martinson, Bert Nordberg, Barbara M. Thoralfsson and Karl Åberg.

Furthermore, Jan Gurander is proposed to be re-elected as Chairman of the Board of Directors.

Reasoned opinion – Board members

The Nomination Committee has strived for proposing a Board of Directors where individual board members, as well as the board in its entirety, meet high demands on relevant knowledge and experience, in order to be able to carry out effective board work in Essity, characterized by high quality. The Nomination Committee has, in addition to the aforementioned, also strived to achieve gender balance in the Board of Directors. Five of the proposed members of the board are men and four are women, which corresponds to 56% and 44% of the board members, respectively.

In its proposal regarding the Board of Directors, the Nomination Committee has also paid attention to the proposed board members' other assignments, to ensure that they are able to devote their assignment in Essity's board the time and the commitment that is required.

The conclusion is that the current board and its work functions properly. The Nomination Committee has also been informed that all board members are available.

The Nomination Committee considers that the proposed Board of Directors will obtain an appropriate composition with regard to the company's operations, phase of development and other relevant circumstances. The Board of Directors is characterized by diversity and breadth as to the board members' qualifications, experience, and background. The proposal also provides continuity to the board's work, which the Nomination Committee has considered to be important.

All proposed board members are independent in relation to the company and the senior management. Out of these board members, seven – Maria Carell, Annemarie Gardshol, Jan Gurander, Alexander Lacik, Torbjörn Lööf, Bert Nordberg, and Barbara M. Thoralfsson – are also independent in relation to the company's larger shareholders. All board members have sufficient experience of the requirements that a listed company is subject to.

The Nomination Committee concludes that the proposed board composition meets the requirements of the Corporate Governance Code regarding the independence of board members as well as what is stated in rule 4.1 of the Corporate Governance Code.

Election of auditor

During 2025 Essity has performed a public tender process according to the EU auditor regulation. After an overall assessment of the received proposals, taking into account the outcome of the selection process and an analysis of the selection criteria used (price, audit scope and audit team, etc.), the Audit Committee has resolved to recommend re-election of Ernst & Young AB as auditor or, as a second choice that

Öhrlings PricewaterhouseCoopers AB is elected as auditor. The Nomination Committee proposes, in accordance with the Audit Committee's recommendation, re-election of Ernst & Young AB as auditor for the period until the end of the Annual General Meeting 2027. The Nomination Committee has been informed that the Board of Directors of Essity supports the proposal.

If elected, Ernst & Young AB has announced its appointment of Erik Sandström as auditor in charge.

Reasoned opinion - auditor

The current auditor, Ernst & Young AB, has been the company's auditor for ten years. The company's audit is a complicated process that, among other things, includes auditing in more than 90 countries. Ernst & Young AB has been deemed appropriate for this.